

A smiling woman with dark hair, wearing a maroon patterned shirt and a yellow apron, holds a brown cardboard box. She is in a bakery or food store, with shelves of pastries visible in the background. The scene is warmly lit with pendant lights. The title text is overlaid on the left side of the image, and the company name is at the bottom left.

Aging Japan & The Food Imports Boom Ahead

Cissoko & Company

Briefing

Japan's aging population
and the food imports
boom ahead



Japan's aging population – people
aged 65 or older uneven distribution



Insights by numbers – according to our
research and analysis, the combination of
trends that will lead to the food imports boom
ahead

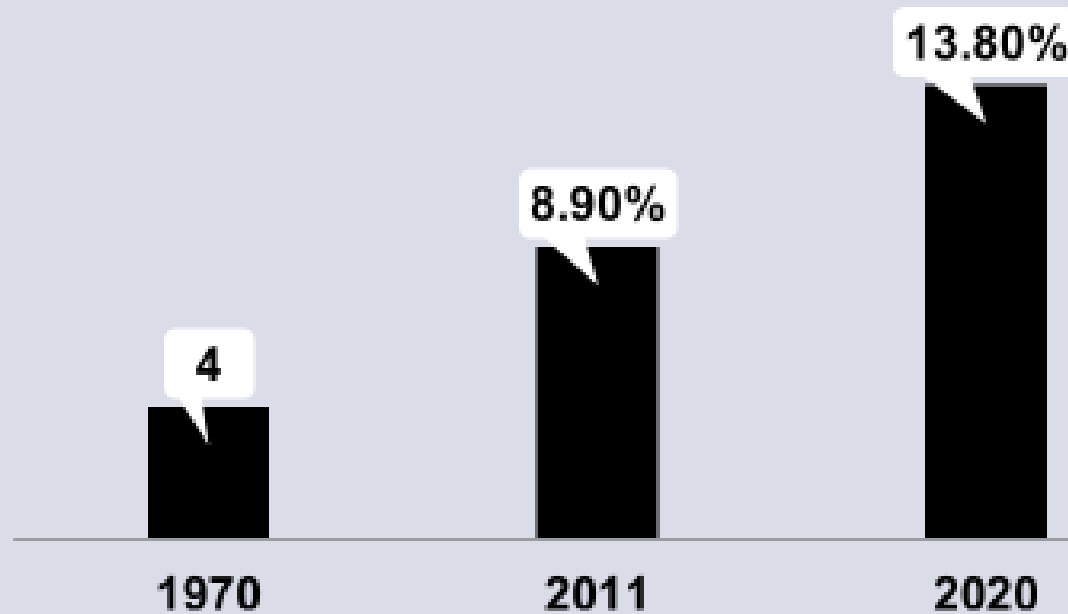


The key disruptive trends across Japan's
food industry over the years and their
implications for business

People aged 65 or older in Japan stood at 29% in 2020. But...

Japan's uneven graying landscape

Japan's labor force 65 or older



65 or older across Japan's farming industry in 2020

70%

Getting Your C-Suite Ready For Japan's Next Boom Ahead

Food Importers' Golden Opportunity

Reversing these trends posed formidable policy challenges compounded by a low self-sufficiency rate of 38% in 2022. Thus, we anticipate a golden opportunity.

Cissoko & Company

Source: Cissoko & Company Intelligence, Japan official data (JMAFF), Japan livestock industries corporation Japan (JALIC), Kawasaki, N. (2023), Cissoko & Company analysis

Trending Insights by Numbers

01

71%

- The number of farmers in Japan has decreased by 71% between 1990 to 2020
- From 4.8M to 1.4M farmers

02

112%

- During the same period, the % of farmers aged 65 or older soared by 112%
- In 2020, the ratio stood at 70%

03

14%

- Farming areas (farmland) have shrunk by 14% from 1990-2020
- While production contracted by 10% from 14.5M to 13M tons

04

114%

- Vegetable imports have jumped by 114% from 1.5M to 3.3M tons in 2020
- Against 1980, they have soared by 1080% from just 280,000 to 3.3M tons



Key Aging Challenges in Japan's Agricultural Industry



01

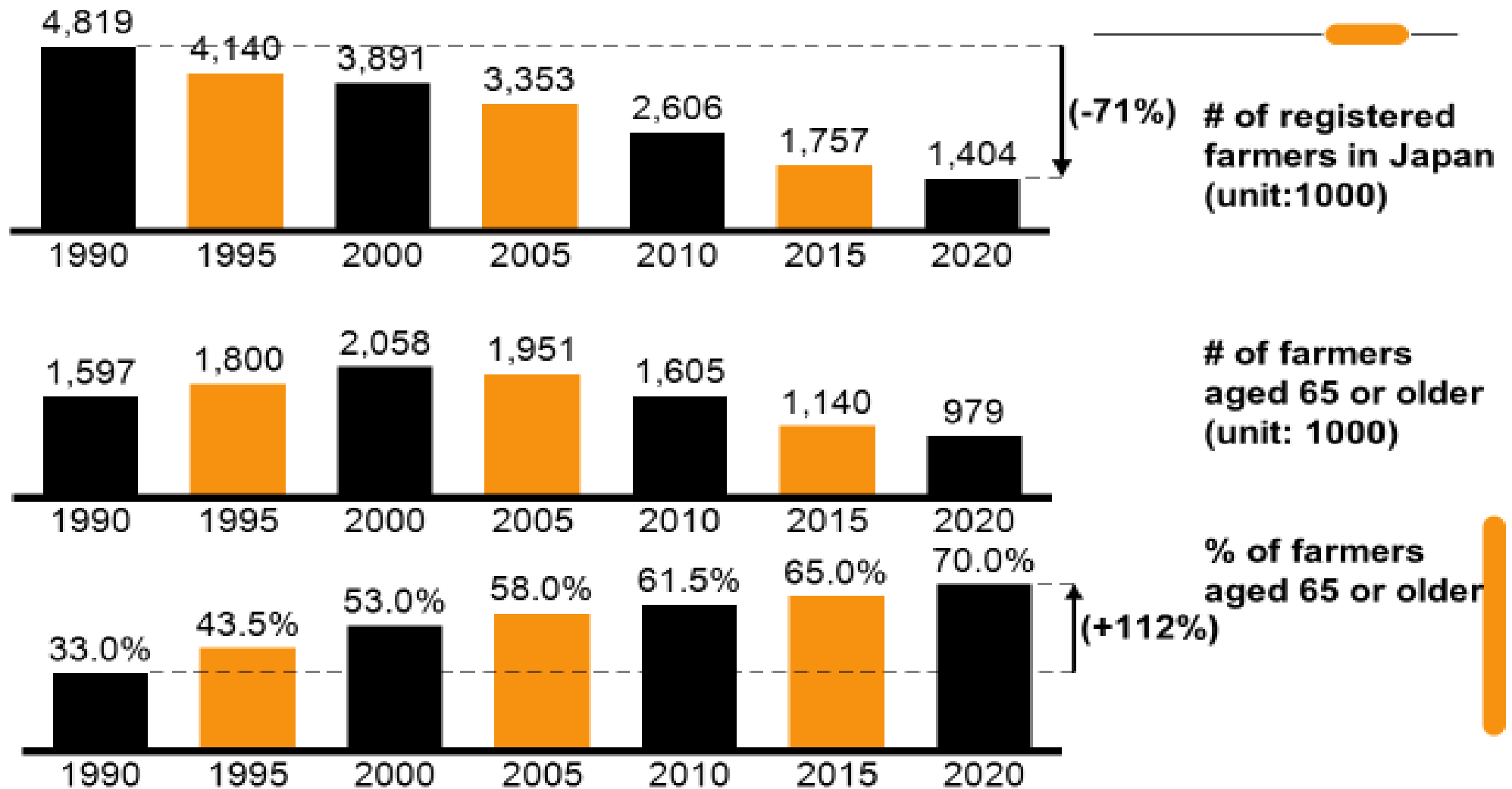
Reversing the aging threats posed by the growing number of farmers aged 65 or above

02

Production volumes are decreasing in tandem with cultivated areas over the years

Aging trends and implications for Japan's food industry

Exhibit 3

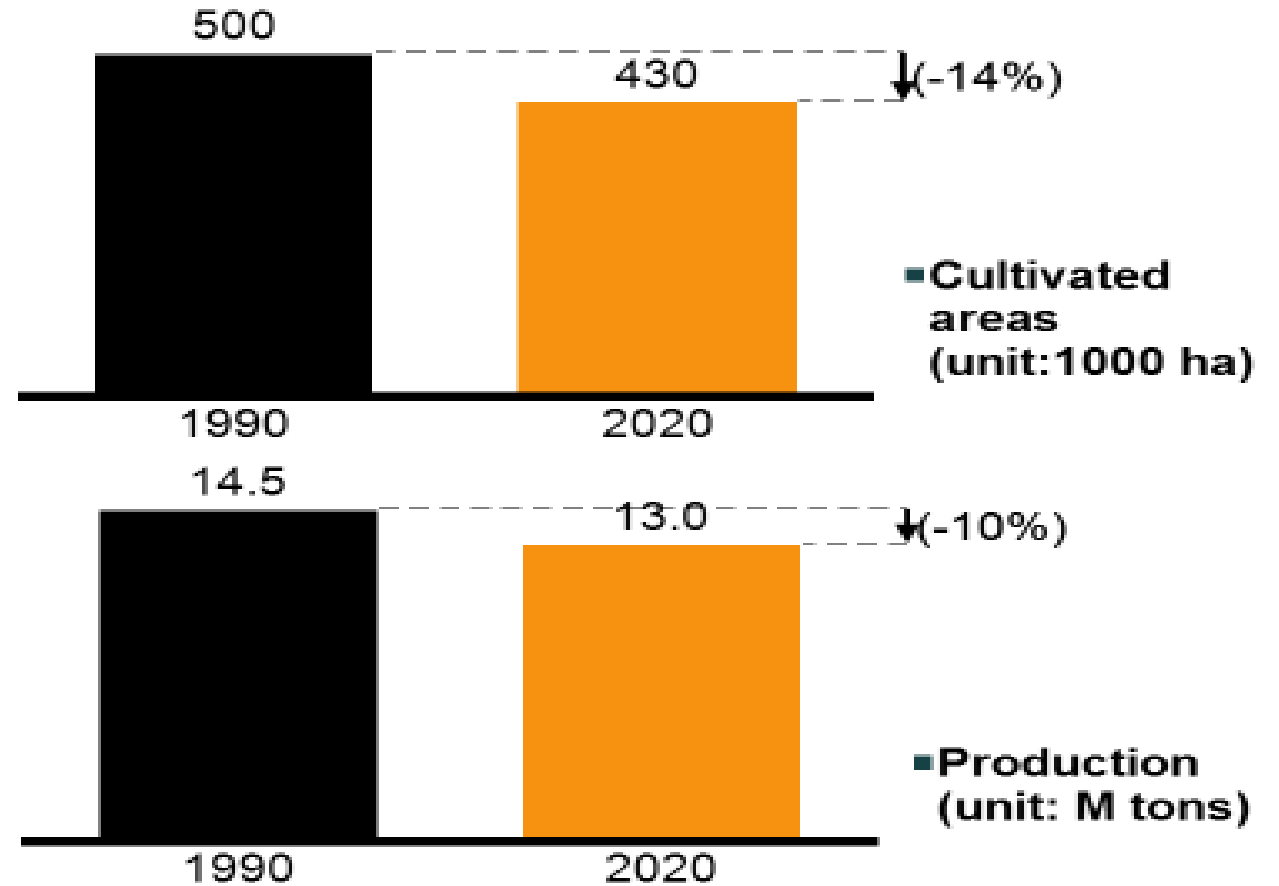


As Japan's production areas shrink , so do the productions

Exhibit 4



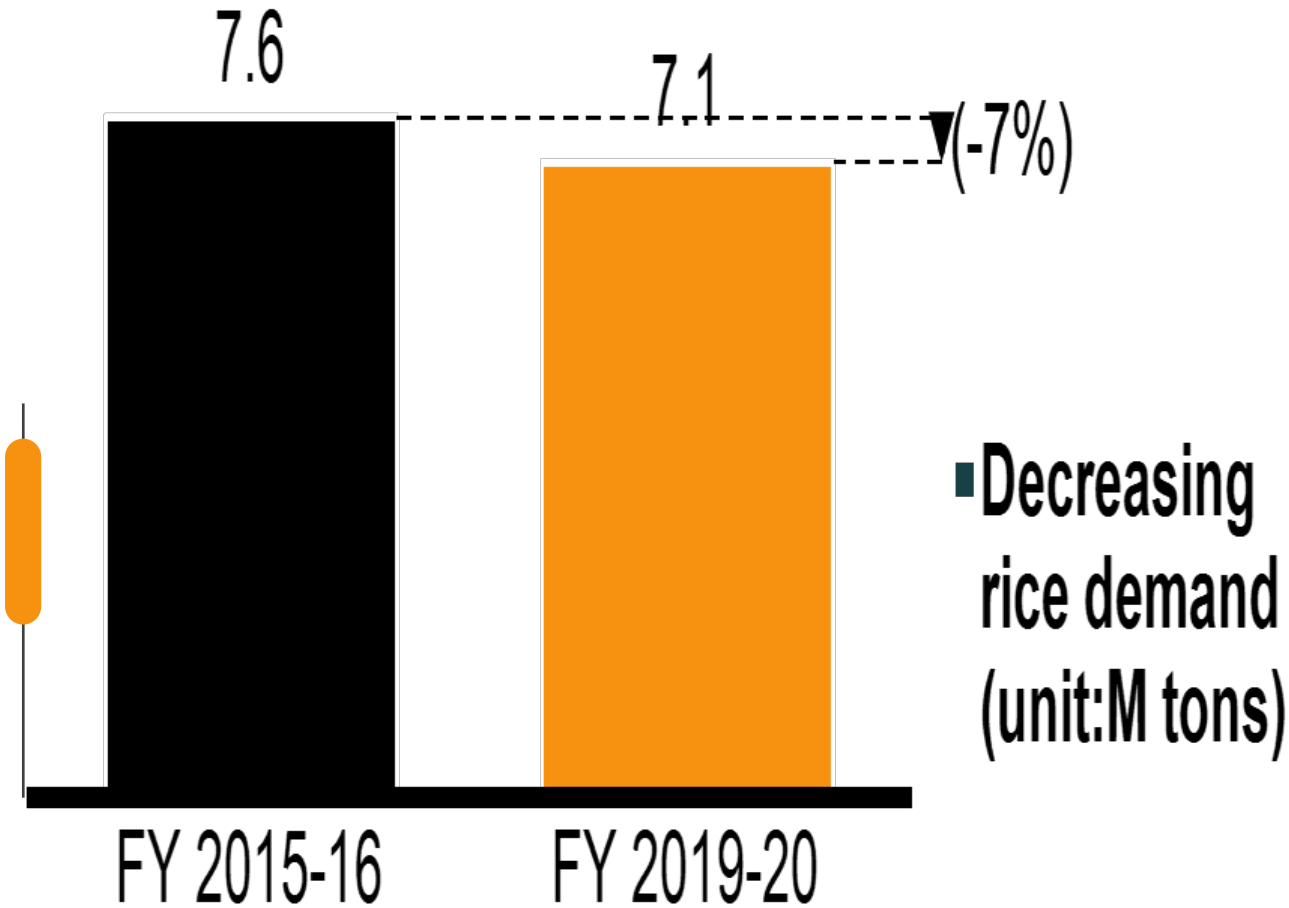
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Source: Cissoko & Company Intelligence, Japan official data (JMAFF), Japan livestock industries corporation Japan (JALIC), Kawasaki, N. (2023), Cissoko & Company analysis

An emerging disruptive factor, rice demand in Japan is sinking

Exhibit 5

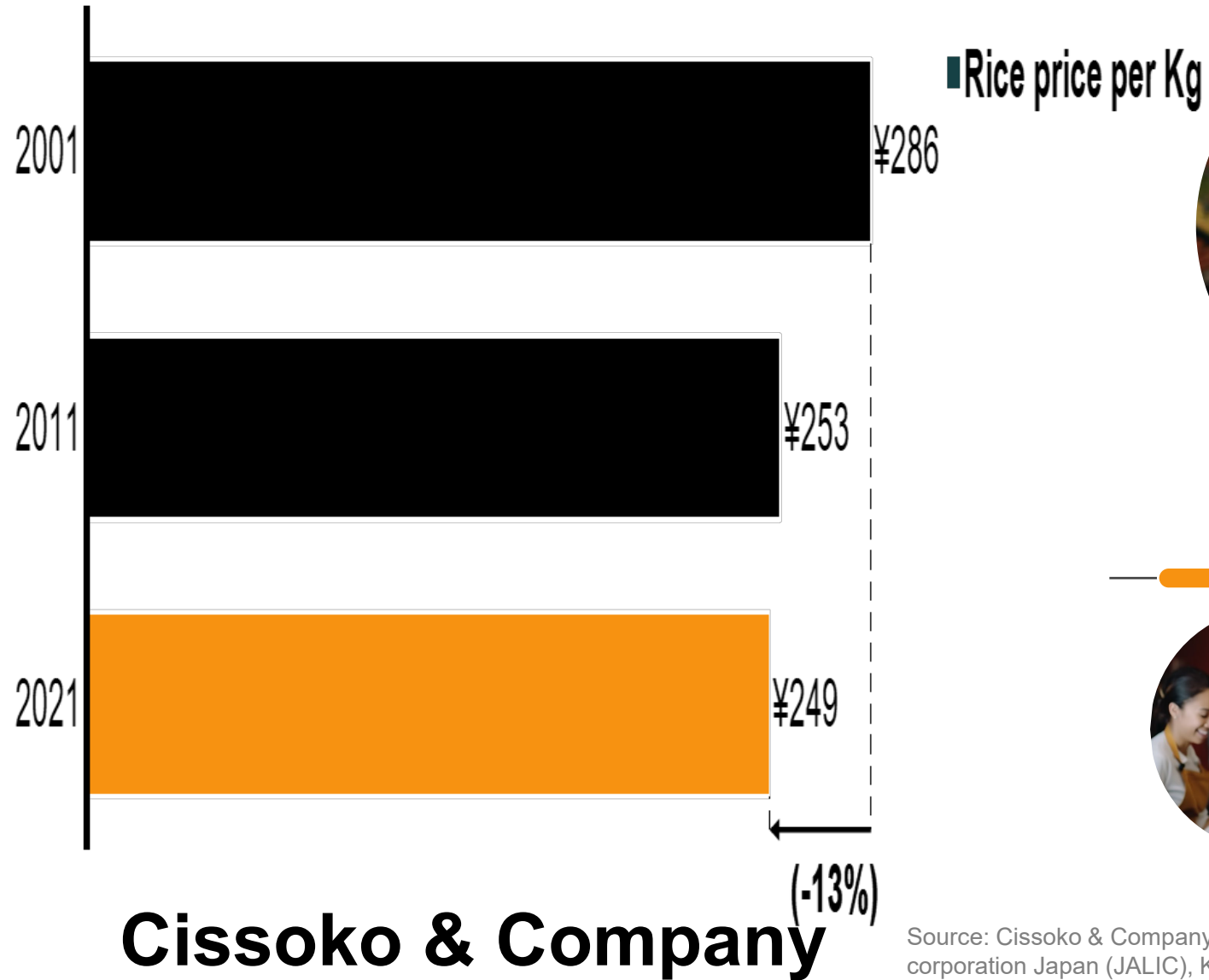


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Source: Cissoko & Company Intelligence, Japan official data (JMAFF), Japan livestock industries corporation Japan (JALIC), Kawasaki, N. (2023), Cissoko & Company analysis

Another threat to Japan's farming – rice prices are decreasing

Exhibit 6



Source: Cissoko & Company Intelligence, Japan official data (JMAFF), Japan livestock industries corporation Japan (JALIC), Kawasaki, N. (2023), Cissoko & Company analysis

Changes in the Japanese dietary landscape over decades

Exhibit 7

01

In 1961, the average Japanese food calories per capita was around **2,472Kcal**

03

In 1961, fat gram per capita was **33.5g**

02

In 2020, it was **2,705Kcal**, with an absolute increase of **233Kcal**

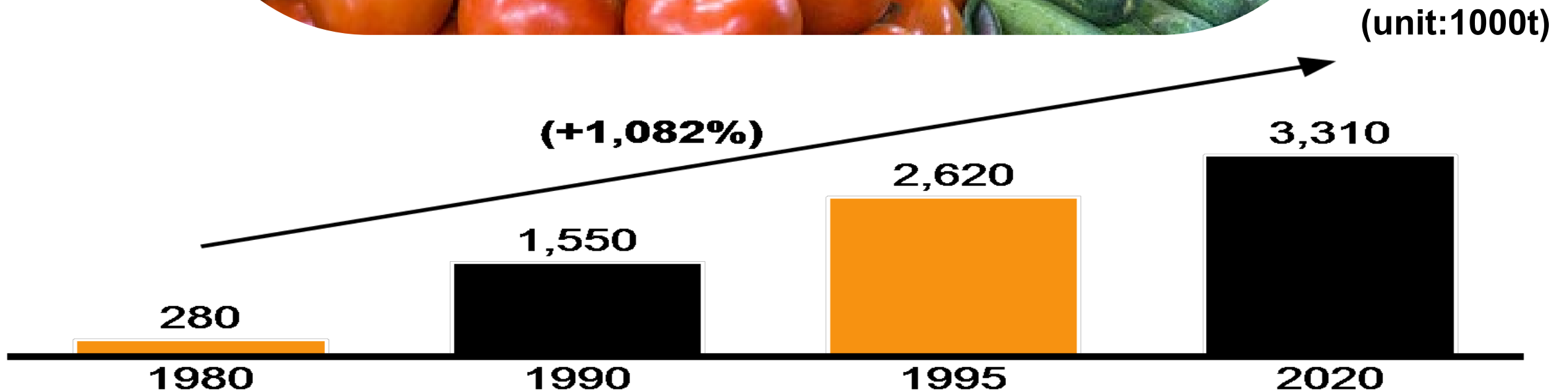
04

In 2020, it has jumped to **94.5g**, with an absolute increase of **57.5g**



As farming got disrupted, foreign vegetable imports jump

Exhibit 8



The implications for Japan's food Industry and feeding Japan



01

We anticipate fresh foods (including the packaged ones) imports boom ahead in the Land of the Rising Sun

02

For one, it will require drastic policy actions to reverse the downward trends in productivity owing to aging farmers

03

And entail doubling down on immigration as the viable option to reverse the trends, which may take time and seems the least favorite pathway

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Now is the time to enter Japan's ¥40 trillion food market

Japan has a huge food industry with a market size (B2B & B2C sales) of more than ¥40 trillion in 2022, even after losing ¥3.2 trillion over the past five years through March 2022.

With a low food self-sufficiency rate of 38 in 2022 and a disrupted farming industry owing to an aging population and other structural issues, the country's reliance on food imports will increase with its graying population.

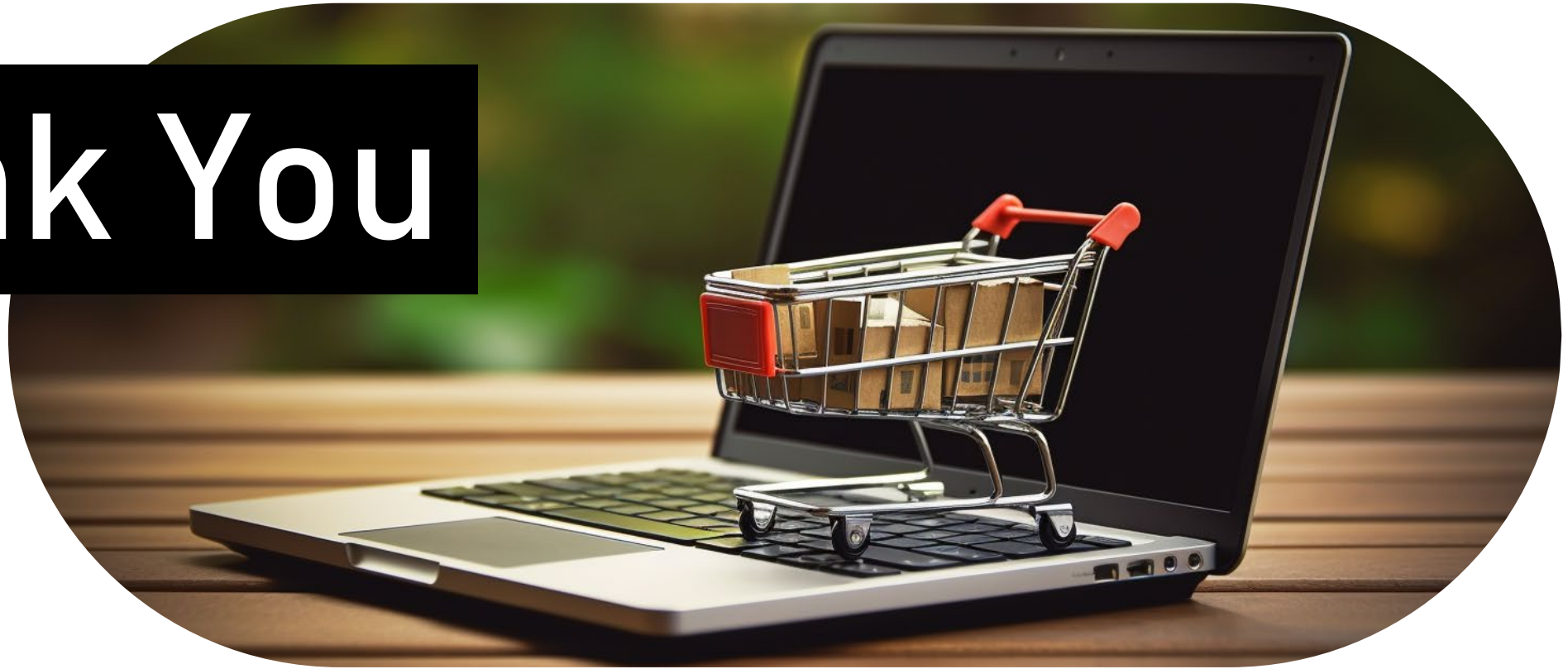
This situation provides a huge opportunity for companies still rethinking their strategic decisions regarding whether to enter Japan's market now or in the future.

We believe now is better.



Cissoko & Company

Thank You



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Thank You for your Time!



CISSOKO & COMPANY

— INSIGHTS TO WIN —

About Cissoko & Company

The Firm is a Tokyo-based Leading Management Consulting Firm That Helps Boards, C-Suites, And Leading Companies to Win. It Helps Them in Creating, Unlocking, And Capturing Value While Accelerating Their Success.